

**ECOSYSTEM CONSERVATION AND MANAGEMENT PROJECT (ESCAMP)
MINISTRY OF WILDLIFE AND FOREST CONSERVATION**

Credit No.5792 LK, Project ID: P 156021

**Terms of Reference (TOR) – Consultant (National) – Preparation of an Integrated Landscape
Management policy**

Develop a mechanism/roadmap to incorporate HKK & SFR LMPs into National Physical Plan and an
Integrated Landscape Management Policy to submit to the Parliament

Project Title	Ecosystem Conservation and Management Project (ESCAMP)
Credit No	5792 LK
Project ID	P 156021
Assignment Title	Consultant (National) – Preparation of an Integrated Landscape Management Policy Develop a mechanism/roadmap to incorporate HKK & SFR LMPs into National Physical Plan and an Integrated Landscape Management Policy to submit to the Parliament
Report to	Project Director, ESCAMP
Duty Station	Colombo, Sri Lanka
Contract Duration	1 Month

1. BACKGROUND

1.1 About the sector & government policy/strategy

In Sri Lanka, the demand for land and other natural resources for ‘national economic development’ often conflict with the environmental protection and conservation. The country has a long history of conservation and protection of forest resources through legal enactments focusing on and prioritizing the conservation of country’s biodiversity and better management of ecosystem services. Such legal protection is provided for declared network of Protected Areas (PA). Currently, the weaknesses in strict conservation planning and management of the PA network have resulted in lack of efficiency and effectiveness.

On one hand, the drivers of environmental degradation are linked in complex ways which transcend administrative boundaries. On the other hand, negligence of environmental aspects in development initiatives further deteriorate the quality of the environment. Therefore, formulating effective/efficient management responses require balancing conflicting economic, social and environmental demands of the larger landscape. The human-wildlife conflict, which is mainly caused by human settlements, agriculture and infrastructure development activities, has given rise to a conflict that undermines the well-being of the communities and wildlife resulting in huge economic and environmental cost. Another key challenge in conservation planning and management in Sri Lanka is the fragmented institutional responsibilities and overlapping mandates, especially the prevailing sectoral approaches, despite still being the predominant form of planning, has long been recognized as inadequate.

Although the key focus was on the conservation of natural resources and ecological integrity of the country, the current strategies and plans adopted by the relevant agencies with conservation and development mandates were incompetent to recognize the importance of the ecosystem services provided by the areas selected for these development projects which eventually has resulted in ecological losses. Further, environmental decision making in Sri Lanka is largely focused on mitigating direct impacts of individual development projects which neglects the ‘bigger picture’ and provides solutions that are sub-optimal as it lacks a strategic approach in controlling development pressure. Going forward, it is important for Sri Lanka to recognize that its current approach to biodiversity protection needs to be reviewed, and adoption of an integrated planning and development approach that aligns and balances development programs with ecological or environmental priorities is preferable. Competing demands on land for development and conservation will only increase in the future, further intensified with deep uncertainties due climate change impacts.

Landscape level planning and decision making has become a prominent and internationally recognized novel approach as an alternative conservation development planning approach and also a means of finding solutions to reconcile conservation and development trade-offs. It has been increasingly applied successfully across the globe to conservation as well as production landscapes.

1.2 Brief description of the project

The World Bank has extended a credit to the Government of Sri Lanka for the Ecosystem Conservation and Management Project (ESCAMP) with the aim of improving the management of sensitive ecosystems in selected locations for conservation and community benefits. The Ministry of Wildlife and Forest Conservation executes the project through a Project Management Unit (PMU). The Forest Department (FD) and the Department of Wildlife Conservation (DWC) are the implementing agencies of the Project.

Considering the importance of addressing Sri Lanka’s environmental degradation in relation to the unsustainable development interventions – mainly the haphazard land use practices – causing socioeconomic deterioration, the World Bank funded ESCAMP’s Component 1 – Pilot landscape planning and management – initiated a pilot scale landscape planning program in two distinctly different PAs in dry zone and wet zone. The component was aimed at promoting landscape level planning and decision making as means to addressing some of the conservation/environmental challenges experienced in two landscapes – Hurulu-Kawdulla-Kanthale (HKK) landscape and Sinharaja Forest Range (SFR) Landscape – with different types of ecosystem and development pressures.

The HKK and SFR comprehensive LMPS were prepared in 2019 and 2022, by two consultant teams (selected through competitive bidding process) with the support of external experts and ESCAMP staff. During the planning process a wider participation of all key stakeholders at all levels (local, district and national) in each landscape were consulted for suggestions and recommendations through meetings, discussions, workshops, and individual consultations where novel participatory tools were adopted in data and information collection. In addition, the focus group discussions were also conducted in local areas with buffer zone communities of PAs, villagers, CBOs and NGOs.

Both HKKLMP and SFRLMP are comprehensive guiding documents that include the background to landscape covering economic importance, land use, socioeconomic, and environmental issues, challenges, and strategic objectives within the LMPs in the form of detailed set of Action Plans (in view of mitigation and adaptation) for a 10 year period with cost estimates US\$ 57Mil and UD\$ 73 Mil respectively for HKK and SFR.

2.OBJECTIVE OF THE ASSIGNMENT

To Develop a mechanism/roadmap to incorporate HKK & SFR LMPs into National Physical Plan and an Integrated Landscape Management Policy to submit to the Parliament.

3.SCOPE OF SERVICES –

The Consultant (National) shall study the principal themes and activities proposed by HKK & SFR Landscape Management Plans and recommend a mechanism and roadmap to incorporate them in to the current National Physical Plan.

S/he shall also develop an integrated landscape management policy paper based on the findings and lessons learnt in two landscape management plans to submit to the Parliament.

TASK 1- Identify principle themes and activities proposed by HKK by & SFR Landscape Management Plans and their compatibility with present National Physical Plan.

- Study HKK and SFR final landscape management plans available with the ESCAMP to study and identify the principle thematic areas and examine their compatibility with current national policies and enactments
- If any contradictions or discrepancies found, highlight them and recommend appropriate amendments to relevant actions and activities given in the action plans.
- Study HKK & SFR LMPs against the National Physical Plan and examine their compatibility and inconsistencies, and recommend appropriate amendments to the action plans of both HKK & SFR LMPs where necessary.
- Identify the potential institutional gaps and weaknesses which could have an impact on the successful implementation of the HKK and SFR LMPs after their integration into the National Physical Plan.
- Propose a mechanism and a road map to incorporate them into the National Physical Plan.

TASK 2 – Study the necessity of new landscape management policy to implement the HKK & SFR LMPs and future LMPs and formulate a new Integrated Landscape Management Policy.

- Study, review and identify the other national policies and their principles and compare with the key sections, actions and recommendations of two LMP Plans.
- Based on the comprehensive reports on HKK and SFR LMPs, provide a justification for necessity of an integrated landscape approach policy that will support in managing, mitigating or addressing the national environmental and land use issues and minimizing the threats to natural resources and their implications on national economy, local communities and environmental sustenance of Sri Lanka.
- Draft a national policy on Landscape Management of Sri Lanka which include (but not limited to) to following sections;
 - i) Background
 - ii) Need for a National Integrated Landscape Management Policy
 - iii) Main Principles
 - iv) Policy Goal
 - v) Policy Objectives
 - vi) Proposed Policy Framework

vii) Definitions

- Produce a Integrated Landscape Management Policy acceptable to the National Landscape Management Advisory Committee appointed by the Ministry of Wildlife and Forest Conservation and the WB.

3.1 Preliminary work – summary report structure, initial meetings and other meetings with the stakeholders

- As a part of this assignment consultant shall have a preliminary meeting with the Project Director/ESCAMP and relevant staff to discuss the assignment.
- Where necessary, the ESCAMP will support meetings with the relevant key stakeholders who have supported the preparation of both LMPs for their recommendations.

3.2 Preparation of Reports/Documents

- The Consultant shall prepare a preliminary report on followed by the discussion with Project Director/ESCAMP and his staff on main task to be carried out.
- The Consultant shall address the comments of ESCAMP, WB and others to finalize the draft Report and Policy.

3.3 Dissemination workshops/presentations

- Present the proposed Integrated Landscape Management Policy to the National Landscape Management Advisory Committee and finalize it with their comments and suggestions.

3.4 Evaluation of the assignment

- Drafts and finalized Landscape Management Policy will be evaluated by representatives of ESCAMP and WB.

4.DURATION OF THE ASSIGNMENT

One month (1M)

5.SCHEDULE FOR COMPLETION OF TASK

	Delivery of reports/Materials	Due within date from beginning of assignment
i)	Proposed structure of the report on mechanism and/or roadmap to incorporate HKK & SFR LMPs into the National Physical Plan and the structure of the Landscape Management Policy (LMP)	Within one week from the contract signing
ii)	Draft Integrated Landscape Management Policy	Within three weeks (3) from the contract signing
iii)	Final Integrated Landscape Management Policy and mechanism/ roadmap for incorporating HKK & SFR LMPs in to National Physical Plan	Within four weeks (4) from the contract signing

6.DATA, SERVICES AND FACILITIES TO BE PROVIDED BY THE CLIENT

6.1 Reports, information access

The necessary arrangements will be made by the ESCAMP to provide the hard copies and soft copies of original HKK and SFR LMPs.

6.2 Office facilities, transport, recurrent costs

The Consultant shall work from his own office, provided the office facilities at the ESCAMP PMU will be arranged based on the availability and requirement.

6.3 Support staff etc.

Supporting staff could be arranged by the ESCAMP on prior request if necessary.

7.CLIENT'S INPUT AND COUNTERPART PERSONNEL

7.1 Services, facilities and property to be made available to the Consultant by the Client:

All volumes of two LMPs (hard copies and digital copies) will be provided.

7.2 Professional and support counterpart personnel to be assigned by the Client to the Consultant's team:

Not relevant

8. REPORTING REQUIREMENT & TIME SCHEDULE FOR DELIVERABLES (i.e., REPORTS, DRAWINGS, etc.) THAT WILL BE REQUIRED OF THE CONSULTANT (for Lump Sum contracts payments need to be linked to the outputs)

8.1 Format, frequency and contents of reports

	Delivery of reports/Materials	Format	Frequency	Content
i)	Inception Report	1 no hard copy	One week from the contract signing	Proposed structure of the report on mechanism to incorporate HKK & SFR LMPs in to National Physical Plan (NPP) and the structure of the Landscape Management Policy (LMP)
ii)	Draft Landscape Management Policy and review report of present policies and Mechanism to incorporate in to NPP	2 no Hard copies	Three weeks (3) from contract signing	Draft Landscape Management Policy, Review of present policies and Mechanism to incorporate in to NPP
iii)	Final Landscape Management Policy, Review report on present policies and Mechanism to incorporate in to NPP	2 no Hard copies 1 no Soft copy	Four weeks (4) from contract signing	Final Landscape Management Policy, review report of present policies and Mechanism to incorporate in to NPP

8.2 Person to receive deliverables

All the deliverables should be delivered by the scheduled time to the officer and address given below.

**Project Director
Ecosystem Conservation and Management Project (ESCAM)
Project Management Unit
"Sampath Paya"
No 82, Rajamalwaththa Road
Battaramulla,**

9. PROCEDURE FOR REVIEW OF DELIVERABLES

Outputs of the assignment will be reviewed by the PD/ESCAM and will respond within 1 week.

10. TEAM COMPOSITION & QUALIFICATION REQUIREMENTS FOR THE KEY EXPERTS WHOSE CV AND EXPERIENCE WOULD BE EVALUATED.

10.1 Position – Consultant (National) – Preparation of Landscape Management Policy

10.2 Basic qualifications

In order to be qualified for the assignment, the Consultant must have:

- At minimum, a Master Degree in a field related to Bio Science, Forestry, Conservation, Natural Resource Management, Ecology or a related field from recognized Institution/University.

10.3 Required Experiences

- Minimum of 10 years professional international experience in Project Planning, Management and implementation related to Biodiversity/Forestry/Natural Resources management, development planning, planning and design of environmental and natural resource management, including extensive field experience.
 - At least 5 years working experience (closely)with government agencies
 - Specific proven experience working in the fore mentioned field within the context of Protected Areas will be a benefit.
 - Equivalent experience in a similar job is preferred.
 - Previous work experience in Sri Lanka or South Asia Region will be a benefit.

Core values & Competencies

- Commitment
- Diversity and inclusion
- Integrity
- Communication
- Drive for result
- Working with people
- Team player

Functional Competencies

- A high level of technical knowledge and the experience of proven ability to apply this knowledge to practical problems;
- Team player with the ability to maintain good work relations with individuals of different backgrounds, and to work under pressure.

- Leading and supervising
- Strong IT and analytical skills with ability to write and review technical reports;
- Excellent written and spoken English
- Ability to follow instructions and procedures
- Understanding on government financial regulation, administrative regulation and procurement guidelines
- Willingness to travel in protected areas in Sri Lanka.
- Planning and organizing relating and networking & deciding and initiating action
- Strong cross-cultural communication and resilience skills are very important

11. Payment Schedule

	Title of the Report	Due within date from beginning of assignment	Payment form total contract Amount
1	Draft report of examination of two LMPs against the National Physical Plan including the mechanism/roadmap to integrate the LMPs into the National Physical Plan and Draft Integrated Landscape Management Policy	Two (2) weeks from contract signing	30%
2	Final report of examination of two LMPs against the National Physical Plan including the mechanism/Roadmap to integrate the LMPs into the National Physical Plan and Final Integrated Landscape Management Policy	Four (4) weeks from contract signing	70%

12. Application requirement

Interested candidates are requested to forward their applications, with following documents in registered post to reach the address given below on or beforeJune 2022;

- **A cover letter**
- **CV with academic qualifications and details of related experiences**
- **A Conceptual Proposal** reflecting on the requirements of this TOR. Consider the following;
- The assignment is expected to conclude within 4 weeks.
 - Along with the CV, please provide a brief conceptual proposal including a plan for the assignment based on the TOR with a lump sum amount for the entire assignment which includes consultancy fee and cost of other logistic arrangements. It is requested to submit a financial proposal with a detail breakdown for these categories.

- All arrangements related to lodging and other logistics have to be made and expenditure should be borne by the consultant.

Project Director
Ecosystem Conservation and Management Project (ESCAM
Project Management Unit
“Sampath Paya”
No 82, Rajamalwaththa Road
Battaramulla,
Sri Lanka
Tel. 094 011 2888428 – 8, Fax. 094 011 2888577
Email.info@escamp.lk, Web. www.escamp.lk